

**CATHOLIC FAMILY LIFE LIMITED**  
(Co. Reg. No. 202008017H)  
**FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED**  
**31 DECEMBER 2025**

---

**CONTENTS**

|                                   |    |
|-----------------------------------|----|
| Directors’ Statement              | 1  |
| Independent Auditor’s Report      | 3  |
| Statement of Financial Activities | 6  |
| Balance Sheet                     | 7  |
| Statement of Changes in Funds     | 9  |
| Statement of Cash Flows           | 10 |
| Notes to the Financial Statements | 11 |

---

## **CATHOLIC FAMILY LIFE LIMITED**

(A company limited by guarantee and not having share capital)

### **DIRECTORS' STATEMENT**

The directors are pleased to present their statement to the members together with the audited financial statements of the Company for the financial year ended 31 December 2025.

In the opinion of the directors:

- (i) the financial statements as set out on pages 6 to 24 are properly drawn up so as to give a true and fair view of the financial position of the Company as at 31 December 2025 and of the financial performance, changes in funds and cash flows of the Company for the financial year then ended in accordance with the provisions of the Companies Act 1967, Charities Act 1994 and other relevant regulations and Financial Reporting Standards in Singapore; and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

### **Directors**

The directors in office at the date of this statement are:

|                                             |                            |
|---------------------------------------------|----------------------------|
| Kevin Kwek Yiu Wing                         |                            |
| Lim Zhi Xiang, Benedict                     |                            |
| Kit Phey Ling                               |                            |
| Kenneth Poon Kin Loong                      |                            |
| Toh Yew Kuan Jeremy                         |                            |
| Tan Jin Aun Peter                           |                            |
| Njo Mei Mei, Veronica                       |                            |
| Phillip Goh Kian Boon                       |                            |
| Chia Ti Kian Adrian                         |                            |
| Lim Cheng Soon Mark                         |                            |
| Annie Joseph K J Joseph                     | (Joined on 1 January 2025) |
| Beck Gek Suan Charlotte                     | (Joined on 1 January 2025) |
| Lim Boon Leong Kevin                        | (Joined on 1 January 2025) |
| Shaun Ee Yoke Jin                           | (Joined on 1 January 2025) |
| Teo Chuan Ming (Zhang Chuanmin)             | (Joined on 1 January 2025) |
| Lim Tian Ka Vincent                         | (Joined on 1 January 2026) |
| Ker Edwin (Guo Edwin)                       | (Joined on 1 January 2026) |
| Neo Shu Ting, Vivian Alexis (Liang Shuting) | (Joined on 1 January 2026) |

### **Arrangements to enable directors to acquire benefits**

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

### **Other matters**

As the Company is limited by guarantee, matters relating to the issue in shares, debentures or share options are not applicable.

Catholic Family Life Limited

**Independent auditor**

The independent auditor, Baker Tilly TFW LLP, has expressed its willingness to accept re-appointment.

On behalf of the directors

Signed by:  
  
203E388D4EBE4C0...

Kevin Kwek Yiu Wing

Director

7 May 2026

Signed by:  
  
D581A67B3D8849D...

Neo Shu Ting, Vivian  
Alexis (Liang Shuting)  
Director



600 North Bridge Road  
#05-01 Parkview Square  
Singapore 188778

T: +65 6336 2828  
[www.bakertilly.sg](http://www.bakertilly.sg)

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CATHOLIC FAMILY LIFE LIMITED**

(A company limited by guarantee and not having a share capital)

### **Report on the Audit of the Financial Statements**

#### ***Opinion***

We have audited the accompanying financial statements of Catholic Family Life Limited (the "Company") as set out on pages 6 to 24, which comprise the balance sheet as at 31 December 2025, and the statement of financial activities, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Company as at 31 December 2025 and of the financial performance, changes in funds and cash flows of the Company for the financial year ended on that date.

#### ***Basis for Opinion***

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### ***Other Information***

Management is responsible for the other information. The other information comprises the Directors' Statement as set out on page 1 and 2 and other information included in the Annual Report 2025 but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
CATHOLIC FAMILY LIFE LIMITED (cont'd)**

(A company limited by guarantee and not having a share capital)

**Report on the Audit of the Financial Statements (cont'd)*****Responsibilities of Management and Directors for the Financial Statements***

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act, the Charities Act and Regulations and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
CATHOLIC FAMILY LIFE LIMITED (cont'd)**

(A company limited by guarantee and not having a share capital)

**Report on the Audit of the Financial Statements (cont'd)**

***Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)***

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

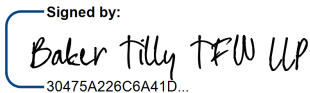
**Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (a) the Company has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Company has not complied with the requirements of Regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.

The engagement partner on the audit resulting in this independent auditor's report is Lim Teck Wee.

Signed by:  
  
 30475A226C6A41D...

Baker Tilly TFW LLP  
 Public Accountants and  
 Chartered Accountants  
 Singapore

7 May 2026

**CATHOLIC FAMILY LIFE LIMITED**

(A company limited by guarantee and not having share capital)

**STATEMENT OF FINANCIAL ACTIVITIES****For the financial year ended 31 December 2025**

|                                                     |             | <b>CFL<br/>(General fund)</b> | <b>CFLT<br/>(IPC fund)</b> |                          | <b>Total<br/>2025</b> | <b>Total<br/>2024</b> |
|-----------------------------------------------------|-------------|-------------------------------|----------------------------|--------------------------|-----------------------|-----------------------|
|                                                     | <b>Note</b> | <b>\$</b>                     | <b>Unrestricted<br/>\$</b> | <b>Restricted<br/>\$</b> | <b>\$</b>             | <b>\$</b>             |
| <b>Income</b>                                       |             |                               |                            |                          |                       |                       |
| Income from generated funds                         |             |                               |                            |                          |                       |                       |
| - Voluntary income                                  | 4           | <b>30,480</b>                 | <b>1,115,315</b>           | <b>300</b>               | <b>1,146,095</b>      | 1,533,071             |
| - Interests income                                  |             | <b>867</b>                    | <b>38,595</b>              | <b>–</b>                 | <b>39,462</b>         | 59,493                |
| Income from charitable activities                   | 5           | <b>–</b>                      | <b>239,373</b>             | <b>–</b>                 | <b>239,373</b>        | 211,095               |
| Other income                                        |             | <b>–</b>                      | <b>–</b>                   | <b>–</b>                 | <b>–</b>              | 1,000                 |
| <b>Total income</b>                                 |             | <b>31,347</b>                 | <b>1,393,283</b>           | <b>300</b>               | <b>1,424,930</b>      | 1,804,659             |
| <b>Expenditure</b>                                  |             |                               |                            |                          |                       |                       |
| Cost of generating funds                            |             | <b>945</b>                    | <b>3,042</b>               | <b>–</b>                 | <b>3,987</b>          | 88,456                |
| Charitable activities                               | 6           | <b>10,705</b>                 | <b>1,584,429</b>           | <b>–</b>                 | <b>1,595,134</b>      | 1,333,060             |
| Governance costs                                    | 7           | <b>3,394</b>                  | <b>141,629</b>             | <b>–</b>                 | <b>145,023</b>        | 175,032               |
| <b>Finance cost</b>                                 |             |                               |                            |                          |                       |                       |
| Charitable activities                               |             | <b>50</b>                     | <b>2,950</b>               | <b>–</b>                 | <b>3,000</b>          | 4,124                 |
| Governance costs                                    |             | <b>22</b>                     | <b>242</b>                 | <b>–</b>                 | <b>264</b>            | 516                   |
| <b>Total expenditure</b>                            |             | <b>15,116</b>                 | <b>1,732,292</b>           | <b>–</b>                 | <b>1,747,408</b>      | 1,601,188             |
| <b>Net surplus/(deficit) for the financial year</b> |             | <b>16,231</b>                 | <b>(339,009)</b>           | <b>300</b>               | <b>(322,478)</b>      | 203,471               |

The accompanying notes form an integral part of these financial statements.

**CATHOLIC FAMILY LIFE LIMITED**

(A company limited by guarantee and not having share capital)

**BALANCE SHEET****At 31 December 2025**

|                               | Note | CFL<br>(General fund)<br>\$ | CFLLT<br>(IPC fund)<br>\$ | 2025<br>Total<br>\$ | 2024<br>Total<br>\$ |
|-------------------------------|------|-----------------------------|---------------------------|---------------------|---------------------|
| <b>Non-current asset</b>      |      |                             |                           |                     |                     |
| Property, plant and equipment | 9    | 3,597                       | 159,916                   | 163,513             | 178,726             |
| <b>Current assets</b>         |      |                             |                           |                     |                     |
| Other receivables             | 10   | 20,473                      | 84,188                    | 104,661             | 65,560              |
| Net receivable *              |      | —                           | —                         | —                   | 6,701               |
| Cash and cash equivalents     | 11   | 4,483                       | 2,519,747                 | 2,524,230           | 2,790,909           |
|                               |      | 24,956                      | 2,603,935                 | 2,628,891           | 2,863,170           |
| <b>Total assets</b>           |      | 28,553                      | 2,763,851                 | 2,792,404           | 3,041,896           |
| <b>Current payables</b>       |      |                             |                           |                     |                     |
| Other payables                | 12   | 1,295                       | 241,130                   | 242,425             | 162,738             |
| Net payable *                 |      | —                           | —                         | —                   | 6,701               |
| Provision                     | 13   | 1,031                       | 45,839                    | 46,870              | 46,870              |
| Lease liability               | 14   | 2,692                       | 119,654                   | 122,346             | 122,346             |
|                               |      | 5,018                       | 406,623                   | 411,641             | 338,655             |
| <b>Net assets</b>             |      | 23,535                      | 2,357,228                 | 2,380,763           | 2,703,241           |
| <b>Funds</b>                  |      |                             |                           |                     |                     |
| CFL (General fund)            |      | 23,535                      | —                         | 23,535              | 7,304               |
| <b>CFLLT (IPC fund)</b>       |      |                             |                           |                     |                     |
| Unrestricted fund             |      | —                           | 2,288,380                 | 2,288,380           | 2,627,389           |
| Restricted fund               | 15   | —                           | 68,848                    | 68,848              | 68,548              |
|                               |      | —                           | 2,357,228                 | 2,357,228           | 2,695,937           |
| <b>Total funds</b>            |      | 23,535                      | 2,357,228                 | 2,380,763           | 2,703,241           |

\* The amounts represent a borrowing from CFLLT, with approval from the trustees, to fund the expenses needed to carry out activities under CFL.

The accompanying notes form an integral part of these financial statements.

**CATHOLIC FAMILY LIFE LIMITED**  
(A company limited by guarantee and not having share capital)

**BALANCE SHEET (cont'd)**  
**At 31 December 2025**

|                                          | Note | 2025<br>Total<br>\$ | 2024<br>Total<br>\$ |
|------------------------------------------|------|---------------------|---------------------|
| <b>Fund held on behalf of affiliates</b> |      |                     |                     |
| <i>Represented by:</i>                   |      |                     |                     |
| Cash and cash equivalents                | 19   | 1,126,149           | 1,074,253           |
| Other payables                           | 19   | (1,126,149)         | (1,074,253)         |
|                                          |      | <hr/>               | <hr/>               |
|                                          |      | —                   | —                   |
|                                          |      | <hr/>               | <hr/>               |

The accompanying notes form an integral part of these financial statements.

**CATHOLIC FAMILY LIFE LIMITED**

(A company limited by guarantee and not having share capital)

**STATEMENT OF CHANGES IN FUNDS****For the financial year ended 31 December 2025**

|                                              | <b>CFL<br/>(General fund)</b> | <b>CFLT<br/>(IPC fund)</b> |                   | <b>Total</b>     |
|----------------------------------------------|-------------------------------|----------------------------|-------------------|------------------|
|                                              | <b>\$</b>                     | <b>Unrestricted</b>        | <b>Restricted</b> | <b>\$</b>        |
| At 1 January 2024                            | (8,035)                       | 2,447,978                  | 59,827            | 2,499,770        |
| Net surplus for the financial year           | 15,339                        | 179,411                    | 8,721             | 203,471          |
| At 31 December 2024                          | 7,304                         | 2,627,389                  | 68,548            | 2,703,241        |
| Net surplus/(deficit) for the financial year | 16,231                        | (339,009)                  | 300               | (322,478)        |
| <b>At 31 December 2025</b>                   | <b>23,535</b>                 | <b>2,288,380</b>           | <b>68,848</b>     | <b>2,380,763</b> |

The accompanying notes form an integral part of these financial statements.

**CATHOLIC FAMILY LIFE LIMITED**

(A company limited by guarantee and not having share capital)

**STATEMENT OF CASH FLOWS****For the financial year ended 31 December 2025**

|                                                                         | <b>2025</b>      | <b>2024</b> |
|-------------------------------------------------------------------------|------------------|-------------|
|                                                                         | <b>\$</b>        | <b>\$</b>   |
| <b>Cash flows from operating activities</b>                             |                  |             |
| Net (deficit)/surplus                                                   | <b>(322,478)</b> | 203,471     |
| Adjustments for:                                                        |                  |             |
| Depreciation                                                            | <b>150,086</b>   | 145,885     |
| Fixed deposits interest income                                          | <b>(39,462)</b>  | (59,493)    |
| Interest expense                                                        | <b>3,264</b>     | 4,640       |
| Operating cash flows before movements in working capital                | <b>(208,590)</b> | 294,503     |
| Inventories                                                             | –                | 1,801       |
| Other receivables                                                       | <b>(49,951)</b>  | 12,811      |
| Other payables                                                          | <b>79,687</b>    | 20,585      |
| <b>Net cash (used in)/generated from operating activities</b>           | <b>(178,854)</b> | 329,700     |
| <b>Cash flows from investing activities</b>                             |                  |             |
| Purchases of property, plant and equipment                              | <b>(12,527)</b>  | (6,852)     |
| Fixed deposits interest received                                        | <b>50,312</b>    | 67,437      |
| <b>Net cash generated from investing activities</b>                     | <b>37,785</b>    | 60,585      |
| <b>Cash flows from financing activities</b>                             |                  |             |
| Repayment of lease liability                                            | <b>(122,346)</b> | (113,119)   |
| Interest expense                                                        | <b>(3,264)</b>   | (4,640)     |
| <b>Net cash used in financing activities</b>                            | <b>(125,610)</b> | (117,759)   |
| <b>Net (decrease)/increase in cash and cash equivalents</b>             | <b>(266,679)</b> | 272,526     |
| Cash and cash equivalents at beginning of the financial year            | <b>2,790,909</b> | 2,518,383   |
| <b>Cash and cash equivalents at end of the financial year (Note 11)</b> | <b>2,524,230</b> | 2,790,909   |

The accompanying notes form an integral part of these financial statements.

**CATHOLIC FAMILY LIFE LIMITED**

(A company limited by guarantee and not having share capital)

**NOTES TO THE FINANCIAL STATEMENTS****For the financial year ended 31 December 2025**

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

**1. Corporate information**

Catholic Family Life Limited (the “Company” or “CFL”) (Co. Reg. No. 202008017H) is incorporated and domiciled in Singapore. The address of its registered office is at 2 Highland Road, #01-03 Highland Terrace, Singapore 549102.

The Company is a registered charity since 12 November 2020. The objectives of the Company will be:

- To form, empower and restore individuals, married couples and families in every stage of life so all may flourish in the intimate love of God, according to the teachings of the Catholic Church;
- To promote those activities of the Roman Catholic Archdiocese of Singapore which are directed to these individuals, marriage and family life;
- To promote respect for human life in all its phases, in accordance with the teachings of the Catholic Church; and
- To make available its services in furtherance of these objects to the general public as well.

The Company has established the CFL Lumens Trust (“CFLLT”) (Unique Entity No: T20CC0003G), a trust fund governed by a board of six trustees. CFLLT was also registered under the Charities Act 1994 and other relevant regulations in Singapore. The Institutions of a Public Character status was granted on 30 October 2020. Prior to the expiry of the current IPC status on 28 February 2026, the Company successfully extended the IPC status to 30 September 2028. The objectives of the CFLLT are in line with that of the Company.

**2. Material accounting policies****a) Basis of preparation**

The financial statements, expressed in Singapore dollar (“\$”) which is the Company’s functional currency, have been prepared in accordance with the Companies Act 1967, the Charities Act 1994 and other relevant regulations (the “Charities Act and Regulations”) and Singapore Financial Reporting Standards (“FRSs”). The financial statements have been prepared under the historical cost convention except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRSs requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on the management’s best knowledge of current events and actions and historical experiences and various other factors that are believed to be reasonable under the circumstances, actual results may ultimately differ from those estimates.

*Use of estimates and judgements*

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Catholic Family Life Limited

## 2. Material accounting policies (cont'd)

### a) Basis of preparation (cont'd)

#### *Use of estimates and judgements (cont'd)*

There were no significant judgements made in applying accounting policies and no estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period.

The carrying amounts of cash and cash equivalents, other receivables, other payables approximate their respective fair values due to the relatively short-term maturity of these financial instruments.

#### *New and revised standards that are adopted*

In the current financial year, the Company has adopted all the new and revised FRS and Interpretations of FRS ("INT FRS") that are relevant to its operations and effective for the current financial year. Changes to the Company's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The adoption of these new/revised FRSs and INT FRSs did not have any material effect on the financial results or position of the Company.

#### *New and revised standards not yet effective*

New standards, amendments to standards and interpretations that have been issued at the end of the reporting period but are not yet effective for the financial year ended 31 December 2025 have not been applied in preparing these financial statements. None of these are expected to have a significant effect on the financial statements of the Company except as disclosed in Note 3.

### b) Income recognition

#### *Voluntary income*

##### *Donations*

Donations are recognised in the statement of financial activities upon receipt. Donations subject to donor-imposed conditions that specify the time period in which the expenditure can take place are accounted for as deferred income and recognised as a liability until the financial year in which the Company is allowed by the condition to recognise the income.

##### *Grants*

Grants are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all attached conditions. Grants, relating to costs are recognised in the statement of financial activities over the period necessary to match them with the costs they are intended to compensate. Where the grant relates to an asset, the fair value is recognised as income and is amortised to the statement of financial activities over the expected useful lives of the relevant assets by equal annual instalments.

#### *Interest income*

Interest income is recognised on a time-proportion basis using the effective interest method.

Catholic Family Life Limited

## **2. Material accounting policies (cont'd)**

### **b) Income recognition (cont'd)**

#### *Income from charitable activities*

##### *Counselling and related course fees*

The Company provides counselling and related course fees and these are recognised as income over time as the Company provides the services. The Company has the right to these fees in an amount that corresponds directly with the provision of services.

### **c) Expenditure**

All expenditures are accounted for on accrual basis, aggregated under the respective areas. Direct costs are attributed to the activity where possible. Where costs are not wholly attributable to an activity, they are apportioned on a basis consistent with the use of resources.

#### *Cost of generating funds*

Costs that are directly attributable to the fund-raising activities are separated from those costs incurred in undertaking charitable activities.

#### *Charitable activities*

Cost of charitable activities comprises all costs incurred in the pursuit of the charitable objects of the Company. Such costs include the direct costs of the charitable activities of the Company together with those support costs incurred that enable these activities to be undertaken.

#### *Governance costs*

Governance costs include the costs of governance arrangement, which relate to the general running of the Company as opposed to the direct management functions inherent in generating funds, service delivery and programme or project work. Governance costs will normally include both direct costs such as internal and external audit, legal advice for the Company and costs associated with constitutional and statutory requirements, and related support costs which where material, would comprise apportionment of shared and indirect costs involved in supporting the governance activities.

#### *Allocation of costs*

The allocation of support costs is based on the ratio of income of the respective category of funds over total income of unrestricted funds. Support costs comprise mainly manpower cost of management, finance, general office and corporate governance expenses.

### **d) Taxation**

The Company is a charity registered under the Charities Act since 12 November 2020. Consequently, the income of the Company is exempted from tax under the provisions of Section 13(1)(zm) of the Income Tax Act 1947.

### **e) Property, plant and equipment**

Property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

Catholic Family Life Limited

**2. Material accounting policies (cont'd)****e) Property, plant and equipment (cont'd)**

Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

|                        | <b>Years</b> |
|------------------------|--------------|
| Office equipment       | 5            |
| Furniture and fittings | 5            |
| Computers              | 3            |
| Renovation             | 5            |
| Office premises        | 1            |

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in the statement of financial activities when the changes arise.

Fully depreciated assets are retained in the financial statements until they are no longer in use.

On disposal of an item of property, plant and equipment, the differences between the net disposal proceeds and its carrying amount is taken to statement of financial activities.

**f) Leases**

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Company applies a single recognition and measurement approach for all contracts that are, or contain, a lease, except for short-term leases (i.e. for leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option) and leases of low-value assets (e.g. leases of tablet and personal computers, small items of office equipment and telephones). For these exempted leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

*Lease liabilities*

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Company uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise fixed lease payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

Catholic Family Life Limited

## **2. Material accounting policies (cont'd)**

### **f) Leases (cont'd)**

#### *Lease liabilities (cont'd)*

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability using the effective interest method, and reducing the carrying amount to reflect the lease payments made.

The Company remeasures the lease liability and makes a corresponding adjustment to the related right-of-use asset whenever there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

#### *Right-of-use assets*

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement date, initial direct cost, less any lease incentive received.

Whenever the Company incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognised and measured under FRS 37 *Provisions, Contingent Liabilities and Contingent Assets*. To the extent that the cost relates to a right-of-use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories.

Right-of-use assets are subsequently measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. Right-of-use assets are depreciated on a straight-line basis over the shorter period of the lease term and useful life of the underlying asset. If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented within "Property, plant and equipment".

### **g) Unrestricted fund**

Unrestricted fund represents funds received by the Company that are expendable for any activities within the Company at the discretion of the management in furtherance of the Company's charitable objectives.

### **h) Restricted funds**

Restricted funds are income funds subject to specific trusts, which may be declared by the donors or with their authority such as in the literature of a public appeal or created through legal process, but still within the wider objects of the Company.

### **i) Fund**

Unless specifically indicated, fund balances are not represented by any specific accounts but are represented by all assets of the Company.

Catholic Family Life Limited

### 3. New or revised FRS and INT FRS issued at balance sheet date but not effective

#### FRS 118 Presentation and Disclosure in Financial Statements

FRS 118 will replace FRS 1 *Presentation of Financial Statements* for annual reporting period beginning on or after 1 January 2027, with earlier application permitted. It requires retrospective application with specific transition provisions.

The new standard introduces the following key requirements:

- Entities are required to classify all income and expenses into five categories in the statement of profit or loss, namely operating, investing, financing, discontinued operations and income tax categories. Entities are also required to present subtotals and totals for “operating profit”, “profit or loss before financing and income taxes”, and “profit or loss” in the statement of profit or loss.
- Management-defined performance measures (MPMs) are disclosed in a single note within the financial statements. This note includes details on how the measure is calculated, the relevance of the information provided to users, and a reconciliation to the most comparable subtotal specified by the FRSs.
- Enhanced guidance on aggregating and disaggregating information in financial statements.

In addition, all entities are required to use the operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method.

The Company is in the process of assessing the impact of the new standard on the primary financial statements and notes to the financial statements.

Although the adoption of FRS 118 will not affect the Company’s net profit, the reclassification of income and expenses into new categories on the statement of financial activities will affect how operating profit is calculated and presented. Based on the Company’s initial assessment, the following items may affect operating profit:

- Interest income and interest expense will be classified under the investing and financing categories, respectively.

The Company is currently in the process of determining whether it has a specified main business activity. If such an activity exists, any associated income and expenses will be presented under the operating category, even if they would otherwise be included within investing or financing categories.

### 4. Voluntary income

|           | <b>CFL<br/>(General fund)</b> | <b>CFLT<br/>(IPC fund)</b>        | <b>Total<br/>2025</b> | <b>Total<br/>2024</b> |
|-----------|-------------------------------|-----------------------------------|-----------------------|-----------------------|
|           | <b>\$</b>                     | <b>Unrestricted    Restricted</b> | <b>\$</b>             | <b>\$</b>             |
| Donations | <b>30,398</b>                 | <b>108,787    300</b>             | <b>139,485</b>        | 449,496               |
| Grants    | <b>82</b>                     | <b>1,006,528    –</b>             | <b>1,006,610</b>      | 1,083,575             |
|           | <b>30,480</b>                 | <b>1,115,315    300</b>           | <b>1,146,095</b>      | 1,533,071             |

During the financial year, CFLT issued tax deductible receipts for donations totalling \$92,633 (2024: \$346,648) pursuant to its Institutions of a Public Character (“IPC”) status.

Catholic Family Life Limited

**5. Income from charitable activities**

|                                        | <b>CFLL</b><br><b>(General fund)</b> | <b>CFLLT</b><br><b>(IPC fund)</b> |                   | <b>Total</b><br><b>2025</b> | <b>Total</b><br><b>2024</b> |
|----------------------------------------|--------------------------------------|-----------------------------------|-------------------|-----------------------------|-----------------------------|
|                                        |                                      | <b>Unrestricted</b>               | <b>Restricted</b> |                             |                             |
|                                        | \$                                   | \$                                | \$                | \$                          | \$                          |
| Counselling and related<br>course fees | –                                    | 220,338                           | –                 | 220,338                     | 193,030                     |
| Talk Fees                              | –                                    | 19,035                            | –                 | 19,035                      | 18,065                      |
|                                        | –                                    | 239,373                           | –                 | 239,373                     | 211,095                     |

**6. Charitable activities**

|                                                 | <b>CFLL</b><br><b>(General fund)</b> | <b>CFLLT</b><br><b>(IPC fund)</b> |                   | <b>Total</b><br><b>2025</b> | <b>Total</b><br><b>2024</b> |
|-------------------------------------------------|--------------------------------------|-----------------------------------|-------------------|-----------------------------|-----------------------------|
|                                                 |                                      | <b>Unrestricted</b>               | <b>Restricted</b> |                             |                             |
|                                                 | \$                                   | \$                                | \$                | \$                          | \$                          |
| Pregnancy crisis support<br>client support cost | –                                    | –                                 | –                 | –                           | 1,329                       |
| Staff costs (Note 8)                            | 3,647                                | 1,295,704                         | –                 | 1,299,351                   | 1,071,486                   |
| Depreciation (Note 9)                           | 2,311                                | 135,643                           | –                 | 137,954                     | 129,654                     |
| Portal charges                                  | –                                    | 1,545                             | –                 | 1,545                       | 961                         |
| Talks cost                                      | 3,426                                | 6,397                             | –                 | 9,823                       | 11,071                      |
| Other expenditure                               | 1,321                                | 145,140                           | –                 | 146,461                     | 118,559                     |
|                                                 | 10,705                               | 1,584,429                         | –                 | 1,595,134                   | 1,333,060                   |

**7. Governance costs**

|                        | <b>CFLL</b><br><b>(General fund)</b> | <b>CFLLT</b><br><b>(IPC fund)</b> |                   | <b>Total</b><br><b>2025</b> | <b>Total</b><br><b>2024</b> |
|------------------------|--------------------------------------|-----------------------------------|-------------------|-----------------------------|-----------------------------|
|                        |                                      | <b>Unrestricted</b>               | <b>Restricted</b> |                             |                             |
|                        | \$                                   | \$                                | \$                | \$                          | \$                          |
| Auditor's remuneration | 267                                  | 11,887                            | –                 | 12,154                      | 12,154                      |
| Depreciation (Note 9)  | 991                                  | 11,141                            | –                 | 12,132                      | 16,231                      |
| Staff costs (Note 8)   | 1,563                                | 106,390                           | –                 | 107,953                     | 131,286                     |
| Other expenditure      | 573                                  | 12,211                            | –                 | 12,784                      | 15,361                      |
|                        | 3,394                                | 141,629                           | –                 | 145,023                     | 175,032                     |

Catholic Family Life Limited

**8. Staff costs**

|                                                    | <b>CFL<br/>(General fund)</b> | <b>CFLT<br/>(IPC fund)</b> |                   | <b>Total<br/>2025</b> | <b>Total<br/>2024</b> |
|----------------------------------------------------|-------------------------------|----------------------------|-------------------|-----------------------|-----------------------|
|                                                    |                               | <b>Unrestricted</b>        | <b>Restricted</b> |                       |                       |
|                                                    | <b>\$</b>                     | <b>\$</b>                  | <b>\$</b>         | <b>\$</b>             | <b>\$</b>             |
| Insurance                                          | –                             | <b>24,703</b>              | –                 | <b>24,703</b>         | 26,883                |
| Salaries, bonus and annual wage supplement         | <b>4,720</b>                  | <b>1,179,146</b>           | –                 | <b>1,183,866</b>      | 1,002,962             |
| Central provident fund and skills development levy | <b>488</b>                    | <b>173,766</b>             | –                 | <b>174,254</b>        | 145,720               |
| Staff training                                     | <b>2</b>                      | <b>11,834</b>              | –                 | <b>11,836</b>         | 13,507                |
| Others                                             | –                             | <b>12,645</b>              | –                 | <b>12,645</b>         | 13,700                |
|                                                    | <b>5,210</b>                  | <b>1,402,094</b>           | –                 | <b>1,407,304</b>      | 1,202,772             |

Included in the staff cost, there were 2 employees paid between the band of \$100,001 to \$200,000 (2024: 2 employees were paid between the band of \$100,001 to \$200,000).

**9. Property, plant and equipment**

|                                     | <b>Office<br/>equipment<br/>\$</b> | <b>Furniture<br/>and<br/>fittings<br/>\$</b> | <b>Computers<br/>\$</b> | <b>Renovation<br/>\$</b> | <b>Office<br/>premises<br/>\$</b> | <b>Total<br/>\$</b> |
|-------------------------------------|------------------------------------|----------------------------------------------|-------------------------|--------------------------|-----------------------------------|---------------------|
| <b>2025</b>                         |                                    |                                              |                         |                          |                                   |                     |
| <b>Cost</b>                         |                                    |                                              |                         |                          |                                   |                     |
| At 1.1.2025                         | 30,312                             | 15,490                                       | 38,778                  | 82,938                   | 235,465                           | 402,983             |
| Additions                           | 529                                | –                                            | 11,998                  | –                        | 122,346                           | 134,873             |
| At 31.12.2025                       | <b>30,841</b>                      | <b>15,490</b>                                | <b>50,776</b>           | <b>82,938</b>            | <b>357,811</b>                    | <b>537,856</b>      |
| <b>Accumulated<br/>depreciation</b> |                                    |                                              |                         |                          |                                   |                     |
| At 1.1.2025                         | 18,504                             | 12,180                                       | 34,848                  | 45,606                   | 113,119                           | 224,257             |
| Depreciation                        | 5,109                              | 2,359                                        | 4,422                   | 15,850                   | 122,346                           | 150,086             |
| At 31.12.2025                       | <b>23,613</b>                      | <b>14,539</b>                                | <b>39,270</b>           | <b>61,456</b>            | <b>235,465</b>                    | <b>374,343</b>      |
| <b>Net carrying value</b>           |                                    |                                              |                         |                          |                                   |                     |
| At 31.12.2025                       | <b>7,228</b>                       | <b>951</b>                                   | <b>11,506</b>           | <b>21,482</b>            | <b>122,346</b>                    | <b>163,513</b>      |

Catholic Family Life Limited

**9. Property, plant and equipment (cont'd)**

|                                     | <b>Office<br/>equipment<br/>\$</b> | <b>Furniture<br/>and<br/>fittings<br/>\$</b> | <b>Computers<br/>\$</b> | <b>Renovation<br/>\$</b> | <b>Office<br/>premises<br/>\$</b> | <b>Total<br/>\$</b> |
|-------------------------------------|------------------------------------|----------------------------------------------|-------------------------|--------------------------|-----------------------------------|---------------------|
| <b>2024</b>                         |                                    |                                              |                         |                          |                                   |                     |
| <b>Cost</b>                         |                                    |                                              |                         |                          |                                   |                     |
| At 1.1.2024                         | 25,700                             | 15,490                                       | 36,538                  | 82,938                   | 113,119                           | 273,785             |
| Additions                           | 4,612                              | –                                            | 2,240                   | –                        | 122,346                           | 129,198             |
| At 31.12.2024                       | 30,312                             | 15,490                                       | 38,778                  | 82,938                   | 235,465                           | 402,983             |
| <b>Accumulated<br/>depreciation</b> |                                    |                                              |                         |                          |                                   |                     |
| At 1.1.2024                         | 13,021                             | 9,103                                        | 27,779                  | 28,469                   | –                                 | 78,372              |
| Depreciation                        | 5,483                              | 3,077                                        | 7,069                   | 17,137                   | 113,119                           | 145,885             |
| At 31.12.2024                       | 18,504                             | 12,180                                       | 34,848                  | 45,606                   | 113,119                           | 224,257             |
| <b>Net carrying value</b>           |                                    |                                              |                         |                          |                                   |                     |
| At 31.12.2024                       | 11,808                             | 3,310                                        | 3,930                   | 37,332                   | 122,346                           | 178,726             |

Included in property, plant and equipment is right-of-use asset of \$122,346 (2024: \$122,346) [Note 16].

**10. Other receivables**

|                     | <b>2025<br/>\$</b> | <b>2024<br/>\$</b> |
|---------------------|--------------------|--------------------|
| Other receivables   | 22,456             | 11,333             |
| Loans to affiliates | 20,000             | 15,000             |
| Interest receivable | 16,318             | 27,168             |
| Prepayment          | 45,887             | 12,059             |
|                     | <b>104,661</b>     | <b>65,560</b>      |

**11. Cash and cash equivalents**

|                        | <b>2025<br/>\$</b> | <b>2024<br/>\$</b> |
|------------------------|--------------------|--------------------|
| Bank and cash balances | 924,230            | 370,909            |
| Fixed deposits         | 1,600,000          | 2,420,000          |
|                        | <b>2,524,230</b>   | <b>2,790,909</b>   |

Fixed deposits with financial institutions mature on varying periods within 3 to 18 months (2024: 3 to 18 months) from the financial year end. Effective interest rates range from 0.10% to 2.50% (2024: 0.10% to 2.50%) per annum.

The cash and cash equivalents balances in the balance sheet excluded the funds held on behalf of affiliates as disclosed in Note 19.

Catholic Family Life Limited

**12. Other payables**

|                | <b>2025</b>    | <b>2024</b> |
|----------------|----------------|-------------|
|                | <b>\$</b>      | <b>\$</b>   |
| Accruals       | <b>241,847</b> | 160,732     |
| Other payables | <b>578</b>     | 2,006       |
|                | <b>242,425</b> | 162,738     |

**13. Provision**

|                                   | <b>2025</b>   | <b>2024</b> |
|-----------------------------------|---------------|-------------|
|                                   | <b>\$</b>     | <b>\$</b>   |
| Provision for reinstatement costs | <b>46,870</b> | 46,870      |

Movement in provision for reinstatement costs during the financial year are as follow:

|                                      | <b>2025</b>   | <b>2024</b> |
|--------------------------------------|---------------|-------------|
|                                      | <b>\$</b>     | <b>\$</b>   |
| Balance at 1 January and 31 December | <b>46,870</b> | 46,870      |

Provision for reinstatement costs is recognised when the Company enter into office lease agreements for the office premises. It includes the estimated cost of demolishing and removing all the office improvements made by the Company to the office premises. The office premises shall be reinstated to the condition set up in the lease agreements upon the expiration of the lease agreements.

**14. Lease liability**

|         | <b>2025</b>    | <b>2024</b> |
|---------|----------------|-------------|
|         | <b>\$</b>      | <b>\$</b>   |
| Current | <b>122,346</b> | 122,346     |

Reconciliation of movements of lease liability to cash flows arising from financing activities:

|                                    | <b>Lease liability</b> |             |
|------------------------------------|------------------------|-------------|
|                                    | <b>2025</b>            | <b>2024</b> |
|                                    | <b>\$</b>              | <b>\$</b>   |
| Balance as at 1 January            | <b>122,346</b>         | 113,119     |
| Additions                          | <b>122,346</b>         | 122,346     |
| Changes from financing cash flows: |                        |             |
| - Repayments                       | <b>(122,346)</b>       | (113,119)   |
| - Interest paid                    | <b>(3,264)</b>         | (4,640)     |
| Non-cash changes:                  |                        |             |
| - Interest expense                 | <b>3,264</b>           | 4,640       |
| Balance at 31 December             | <b>122,346</b>         | 122,346     |

Catholic Family Life Limited

**15. CFLLT - Restricted Funds**

|                                  | <b>Balance<br/>at<br/>1.1.2025<br/>\$</b> | <b>Income<br/>\$</b> | <b>Expenditure<br/>\$</b> | <b>Net<br/>surplus<br/>\$</b> | <b>Inter-fund<br/>transfer<br/>\$</b> | <b>Balance at<br/>31.12.2025<br/>\$</b> |
|----------------------------------|-------------------------------------------|----------------------|---------------------------|-------------------------------|---------------------------------------|-----------------------------------------|
| Pregnancy Crisis<br>Service Fund | 68,548                                    | 300                  | —                         | 300                           | —                                     | <b>68,848</b>                           |

---

|                                  | <b>Balance<br/>at<br/>1.1.2024<br/>\$</b> | <b>Income<br/>\$</b> | <b>Expenditure<br/>\$</b> | <b>Net<br/>surplus<br/>\$</b> | <b>Inter-fund<br/>transfer<br/>\$</b> | <b>Balance at<br/>31.12.2024<br/>\$</b> |
|----------------------------------|-------------------------------------------|----------------------|---------------------------|-------------------------------|---------------------------------------|-----------------------------------------|
| Pregnancy Crisis<br>Service Fund | 59,827                                    | 10,050               | (1,329)                   | 8,721                         | —                                     | 68,548                                  |

Restricted Funds comprise the following:

*Pregnancy Crisis Service Fund*

The purpose of the fund is to support the operations of the Pregnancy Crisis hotline and pregnancy related needs of the clients.

As a participating voluntary welfare organisation, eligible donations raised are matched by the Government. The matched fund goes towards building the capabilities and capacities of the organisation, enhancing and expanding its existing services and supporting new programmes to meet emerging needs.

**16. Leases***Nature of the Company's leasing activities*

The Company leases office premises from Titular Roman Catholic Archbishop of Singapore. The leases have a lease term of 1 year.

The maturity analysis of the lease liability is disclosed in Note 18(b).

Information about leases is presented below:

*Carrying amount of right-of-use assets*

The carrying amount of right-of-use assets are as follows:

|                                                                      | <b>2025<br/>\$</b> | <b>2024<br/>\$</b> |
|----------------------------------------------------------------------|--------------------|--------------------|
| Classified within property, plant and equipment<br>- Office premises | <b>122,346</b>     | 122,346            |

Catholic Family Life Limited

**16. Leases (cont'd)**

Information about leases is presented below (cont'd):

*Amounts recognised in the statement of financial activities*

|                                             | <b>2025</b>    | <b>2024</b> |
|---------------------------------------------|----------------|-------------|
|                                             | <b>\$</b>      | <b>\$</b>   |
| Depreciation charged for the financial year |                |             |
| - Office premises                           | <b>122,346</b> | 113,119     |
|                                             |                |             |
| Interest expense                            | <b>3,264</b>   | 4,640       |

During the financial year, the total cash flows for leases amounted to \$125,610 (2024: \$117,759).

**17. Key management compensation**

Key management personnel compensation for the financial year was as follows:

|                                            | <b>2025</b>    | <b>2024</b> |
|--------------------------------------------|----------------|-------------|
|                                            | <b>\$</b>      | <b>\$</b>   |
| Salaries and other related costs           | <b>135,800</b> | 125,822     |
| Contribution to defined contribution plans | <b>12,356</b>  | 11,647      |
|                                            |                |             |
|                                            | <b>148,156</b> | 137,469     |

Key management staff are personnel having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly.

None of the directors and their close family members have received any form of remuneration and benefits from the Company for the financial years ended 31 December 2025 and 31 December 2024. There is no paid staff, being a close member of the family belonging to the Chief Executive Officer (i.e. Executive Director equivalent) or members of the Board of Directors of the Company in 2025 and 2024.

**18. Financial instruments****a) Categories of financial instruments**

The financial instruments at their carrying amounts as at the balance sheet date are as follows:

|                                         | <b>2025</b>      | <b>2024</b> |
|-----------------------------------------|------------------|-------------|
|                                         | <b>\$</b>        | <b>\$</b>   |
| <i>Financial assets</i>                 |                  |             |
| Financial assets at amortised cost      | <b>2,583,004</b> | 2,844,410   |
|                                         |                  |             |
| <i>Financial liabilities</i>            |                  |             |
| Financial liabilities at amortised cost | <b>300,266</b>   | 232,103     |

Catholic Family Life Limited

**18. Financial instruments (cont'd)****b) Financial risk management**

The Company's activities expose it to minimal financial risks and overall risk management is determined and carried out by the Board of Directors.

***Interest rate risk***

The Company's exposure to interest rate risk is minimal as the impact of interest rate fluctuations on its fixed deposits are insignificant and the Company has no liabilities or other assets that are interest bearing or earning, respectively.

***Foreign currency risk***

The Company has no exposure to any foreign currency risk as its transactions, assets and liabilities are denominated in its functional currency.

***Credit risk***

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counter party default on its obligations. The Company's exposure to credit risk arises primarily from cash and cash equivalents and other receivables. For financial assets, including cash and cash equivalents, the Company minimises credit risk by dealing with high credit counterparties.

The Company does not have any significant concentration of credit risk exposure. The maximum exposure to credit risk is represented by the carrying value of each class of financial assets recognised on the balance sheet. Credit risk exposure in relation to financial assets at amortised costs as at 31 December 2025 and 31 December 2024 is insignificant, and accordingly no credit loss allowance is recognised as at 31 December 2025 and 31 December 2024.

***Liquidity risk***

In the management of liquidity risk, the Company monitors and maintains a level of cash and cash equivalents deemed adequate by the Board of Directors to finance the Company's operations and mitigate the effects of fluctuations in cash flows.

The table below summarises the maturity profile of the Company's non-derivative financial liabilities at the balance sheet date based on contractual undiscounted repayment obligations.

|                                         | ← 1 year<br>or less<br>\$ | 2025<br>1 to 5<br>years<br>\$ | → Total<br>\$ | ← 1 year<br>or less<br>\$ | 2024<br>1 to 5<br>years<br>\$ | → Total<br>\$ |
|-----------------------------------------|---------------------------|-------------------------------|---------------|---------------------------|-------------------------------|---------------|
| Payables (excluding<br>lease liability) | 177,920                   | –                             | 177,920       | 109,757                   | –                             | 109,757       |
| Lease liability                         | 125,610                   | –                             | 125,610       | 125,610                   | –                             | 125,610       |

**c) Fair values**

The carrying amounts of financial assets and liabilities recorded in the financial statements of the Company approximate their fair values.

The Company's objectives when managing its funds are to safeguard and maintain adequate working capital to continue as a going concern and to develop its principal activities over the longer term from donations and grants. The Company's funds comprise its unrestricted and restricted funds. There are no changes to these objectives since the previous financial year.

Catholic Family Life Limited

## **19. Funds held on behalf of affiliates**

Other payables are amount owing to affiliates and this represents bank balances held on behalf of the affiliates by the Company.

Affiliates are member organisations of the Company who are involved in the planning, organisation, and execution of programmes which support individuals, couples and families through different stage in their lives. The Company, being the umbrella body for family life ministries and programmes, will provide sufficient oversight of these affiliates to ensure that they conform with legal and Church requirements, as appropriate; and support and enable these affiliates so that they can effectively fulfil their missions.

## **20. Authorisation of financial statements**

The financial statements of the Company for the financial year ended 31 December 2025 were authorised for issue in accordance with a resolution of the directors dated 7 May 2026.